



2019 Year in Review

CAPE COD COMMISSION



CAPE COD
COMMISSION

From the Desk of the Executive Director



Kristy Senatori
Executive Director

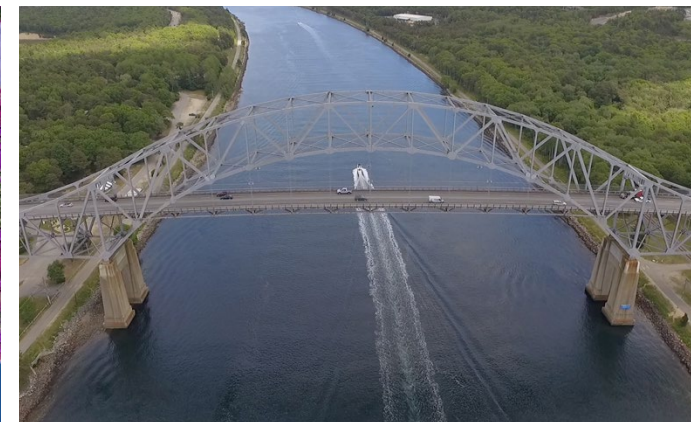
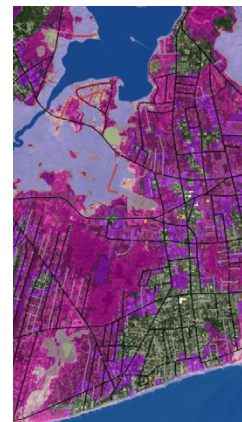
I would like to thank everyone who helped make 2019 a significant year for the Cape Cod Commission. Our work relies on the support and dedication of community leaders, Commission staff and members, and the residents of Cape Cod. This year we completed extensive updates to several regional plans including the Cape Cod Regional Policy Plan, the Regional Transportation Plan, and the Comprehensive Economic Development Strategy. This provided an opportunity to focus and align regional goals and objectives while remaining consistent with the values and purposes established

in the Cape Cod Commission Act. Implementation of key actions and initiatives is already underway.

As Cape Cod continues to grow and evolve as a region, the Cape Cod Commission's charge of balancing environmental protection with economic progress remains critically important. We continue to collaborate with the 15 Cape communities to support fact-based discussions, advance strategies to address regional challenges, and establish and review measures to evaluate performance as we strive to realize our shared goals for a healthy, vibrant Cape Cod.

Our staff continue to work on projects that address economic and environmental challenges including coastal and climate resilience, water quality, transportation, and community design and housing – these will continue to be priorities for the coming year.

I am grateful for continued support of the Cape Cod Commission, excited for what's ahead, and inspired by the work we do every day to support our mission of keeping Cape Cod a special place. Please join me in celebrating the Commission's 30 years in 2020.





OneCape 2019: Planning for Environmental and Economic Resiliency

The 2019 OneCape Summit, held over two days in August, brought together more than three hundred local, state, and federal leaders dedicated to strengthening our region and protecting our environment.

Over the course of two days, the Commission's mission to balance environmental protection with economic progress was reflected in plenary sessions, focused discussions, and hands-on learning experiences designed around region-wide efforts to enhance and protect our natural, built, and community

systems. Experts and Commission staff led sessions on the topics of coastal resiliency, climate change, water quality, and housing.

Day One's environmental focus featured keynote speaker Eric Fisher, WBZ-TV Chief Meteorologist. Fisher led a candid discussion about climate change and weather patterns, noting a troubling warming trend. Massachusetts Undersecretary of Environmental Affairs Daniel Sieger highlighted the state's work to address our most vulnerable areas.

The economy drove discussions on Day Two, with Massachusetts Secretary of Housing and Economic Development Mike Kennealy emphasizing the critical need to continue to address our housing shortage in order to allow for positive economic growth on Cape Cod.

Commission staff demonstrated the new Cape Cod Coastal Planner, a communication and decision-support tool that incorporates data on climate change hazards, adaptation strategies, and implications for local infrastructure and ecosystems.

MOBILE WORKSHOPS | *New this year, mobile workshops provided participants a behind the scenes look at local projects that are changing the way we plan, adapt, and meet community needs. Attendees chose between a tour of the Aquaculture Research Corporation in Dennis, a visit to the Chatham Marconi Maritime Center, and (pictured) a walking tour of the Cold Brook eco-restoration site in Harwich.*



2019 ONECAPE AWARD RECOGNIZES ALAN MCCLENNAN

Former Orleans Selectman Alan McClennan was honored with the 2019 OneCape award for his tireless efforts to improve water quality and work towards wastewater solutions both in the Town of Orleans and across Cape Cod. The OneCape award is given annually for outstanding leadership and dedication to water quality on Cape Cod.

Regional Policy Plan Updated

An updated Cape Cod Regional Policy Plan (RPP) that seeks to better align regional and local planning and balance the environment and economy went into effect February 22, 2019. The new plan focuses on the systems that make up Cape Cod – natural, built, and community – to improve integration between planning and regulation. The plan’s growth policy recognizes the importance and interdependence of these systems and the need to balance the impacts and functions of each to sustain the Cape over the long term.

The plan’s goals and objectives derive from the values and purposes of the Cape Cod Commission Act, support the region’s three systems, and serve as the foundation for regional planning and regulation. They help to guide and plan for the future, and reflect the agency’s responsibility for balancing the protection of the region’s resources with appropriate development and economic growth.

The plan emphasizes the role and importance of capital facilities and infrastructure planning at the regional level in addition to the development of a regional housing strategy and further climate resiliency planning.

Cape Cod Systems

The RPP recognizes the importance of natural, built, and community system and the need to balance their impacts and functions.



Placetypes Across the Region

Eight identified placetypes serve as a conceptual framework for context-sensitive planning and regulation.



Performance Measures

The RPP identifies performance measures to be tracked over time, helping to illustrate progress toward the regional vision.



The Cape Cod Regional Policy Plan includes a focus on Cape Cod systems, implements placetypes as a framework for context-sensitive planning, and implements performance measures to track progress over time.

See: ccc-plans.org/rpp



LOCAL COMPREHENSIVE PLANS UPDATE

The Cape Cod Commission updated its Local Comprehensive

Plan (LCP) regulations this year, streamlining the process for towns to obtain Commission certification. Through the LCP process, each town defines its vision for the future. The LCP includes a growth policy, and provides goals to help guide the community and its decision-makers as it evolves and works towards achieving its

vision. The LCP includes information about meeting housing and capital facilities needs in order to support the community’s vision. The new regulations were passed in July and are accompanied by an updated guidance document. In December, the Commission certified Bourne’s LCP—the first to be certified under the new regulations.

Cape Cod Commission and Union Studio Partner to Create Form-based Code Framework

The vibrant, walkable areas of Cape Cod that complement and coincide with traditional New England village development generally cannot be built under current zoning bylaws. So how can we regulate for more vibrant, village-style development on Cape Cod?

Form-based code is one alternative to the conventional zoning used throughout the region. By emphasizing regulation of the form of development more than the uses, form-based code can support infill and redevelopment that complements and enhances the unique character of the Cape, fostering mixed-use development that can also provide varied housing options for the region.

To help start the conversation around this alternative,



Leveraging the Community Resiliency by Design effort, form-based code framework, and other planning work, such as the Davis Straits RESET study, the Town of Falmouth is seeking to develop form-based code for the Davis Straits area. The Commission is supporting this effort through the state-funded District Local Technical Assistance program.

the Cape Cod Commission and Union Studio developed a form-based code framework. This framework is part of the larger Community Resiliency by Design effort the Commission began in

2018. The framework introduces the principles, considerations, and options form-based code can offer and provides resources for communities interested in pursuing this approach.



DISTRICT OF CRITICAL PLANNING CONCERN ESTABLISHED IN HARWICH

Concerned that development and redevelopment could alter the historic and unique character of a section of West Harwich, the Harwich Board of Selectmen sent a nomination to the Cape Cod Commission for the West Harwich District of Critical Planning Concern (DCPC). The district was approved in December. It encompasses more than 20 significant historical structures dating as far back as the mid-1700s and serves as a gateway and local economic hub for the town of Harwich.

Designation as a DCPC allows time to create new regulations that will protect those sensitive and vulnerable resources, as well as address transportation safety concerns in the corridor, without pressure from development proposals.

See more Planning and Community Design related projects and initiatives at: [capecodcommission.org/our-work/topic/planning-and-community-design/](https://www.capecodcommission.org/our-work/topic/planning-and-community-design/)

208 Plan Progress

Cape Cod communities have been engaged and taking action to better address nitrogen pollution in coastal waters. Working across town lines in watersheds to some of the most impacted estuaries in the region, nearly all of the towns are making progress.

The landmark Pleasant Bay Watershed Permit completed its first year of implementation. Legislation was passed establishing the DHY Clean Waters Community Partnership, an inter-municipal agreement for wastewater treatment in the towns of Dennis, Harwich, and Yarmouth.

Through adoption of the updated Regional Policy Plan, the Commission continued to strengthen support for maintaining high quality water and other natural resources and ensuring future development is located in areas with appropriate infrastructure. Efforts are being made to consolidate monitoring data and analyses to make them more accessible and easier to integrate into local planning processes. The Cape Cod and Islands Water Protection Fund Management Board was established and convened for the first time in May 2019.

Water Protection Fund Established



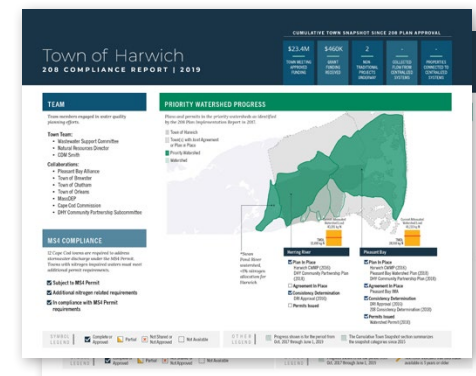
Between July and December, a newly established fund generated \$7 million to help Cape Cod towns pay for wastewater mitigation.

The Cape Cod and Islands Water Protection Fund (CCI-WPF) was established by the Massachusetts Legislature in 2018. Creation of the fund was the result of efforts by a diverse set of stakeholders, including the Cape and Islands Legislative Delegation, local officials, environmental groups, business leaders, and the Cape Cod Chamber of Commerce, who recognized the

need for new financial tools to address the region's degrading water quality and lack of wastewater infrastructure. The Cape Cod and Islands Water Protection Fund Management Board convened and met for the first time in May 2019.

The CCIWPF is a dedicated fund within the state's Clean Water Trust set up to solely benefit communities on Cape Cod, Martha's Vineyard, and Nantucket. Its source of revenue is a 2.75% excise tax on traditional lodging and short-term rentals. The fund is administered by the existing Clean Water Trust and overseen by a management board comprised of representation from every member town from the region, the Nantucket town manager, and the Cape Cod Commission and Martha's Vineyard Commission executive directors. Currently, the 15 Cape Cod communities are members of the fund.

COMPLIANCE REPORTS ISSUED | *As the Commission tracks implementation of the 208 Plan Update, it has committed to developing annual compliance reports that document local progress. These reports were issued in September with criteria that was refined through feedback from the Cape Cod Water Protection Collaborative, MassDEP, and US EPA. The reports document water quality funding, intermunicipal agreements and permits in priority watersheds, status of water quality projects, and all town actions on wastewater and water quality.*





Regional Experts Collaborate for Water Protection

A collaboration of thirteen organizations, including the Cape Cod Commission, received a \$1.75

million grant from the US Environmental Protection Agency's Southeast New England Program for Coastal Watershed Restoration (SNEP) to create the Southeast New England Network.

Announced in October, this network brings together regional experts in stormwater management, finance, water quality and habitat restoration, green infrastructure, low impact development, and environmental restoration to offer a full complement of technical and financial services

to municipalities, tribes, and organizations in Southeastern New England.

SNEP goals include improving water quality and aquatic life, restoring physical processes that support critical habitat and ecosystem function, and aligning restoration and management efforts on a regional scale. The network will provide technical assistance and a wide range of tools and training to advance these goals.

Ocean and Coastal Management Journal Publishes 208 Plan Process



An in-depth, peer reviewed article highlighting the community-based process to create Cape Cod's Area Wide Water Quality Management Plan (208 Plan) was published in December by Ocean and Coastal Management, an international journal dedicated to the study of all aspects of ocean and coastal management. "Designing Solutions for Clean Water on Cape Cod: Engaging

Communities to Improve Decision Making" was written by Cape Cod Commission Deputy Director Erin Perry, along with Stacie Smith of the Consensus Building Institute and Kate Mulvaney of the Environmental Protection Agency. The article reviews the cutting-edge approach to moving forward on complex, large-landscape natural resource challenges and details the active participation from a broad range of community stakeholders to address the critical issue of impaired coastal water quality on Cape Cod.



BOURNE RECEIVES \$2.3 MILLION GRANT FOR WASTEWATER

In March, The Town of Bourne received a \$2.34 million Economic Adjustment grant from the US Economic Development Administration (EDA) for the construction of a wastewater treatment plant in Buzzards Bay. The plant will connect to and extend the town's existing system, providing much-needed capacity. The new treatment plant will enable economic development in Buzzards Bay while ensuring that the environment, particularly the surrounding marine waters, is protected. The Cape Cod Commission, as the regional planning agency and an EDA-designated Economic Development District partner, helped prepare the grant proposal.

Progress on 208 Plan implementation and water quality efforts can be found at: www.capecodcommission.org/our-work/topic/water-resources

Resilient Cape Cod Project Launches Cape Cod Coastal Planner

The Cape Cod Commission and partner agencies launched a new online tool to help decision makers investigate environmental and socio-economic effects of regional coastal resiliency strategies.

The Cape Cod Coastal Planner is the culmination of the three-year Resilient Cape Cod Project, funded through a 2016 National Oceanic and Atmospheric Administration Regional Coastal Resilience grant.

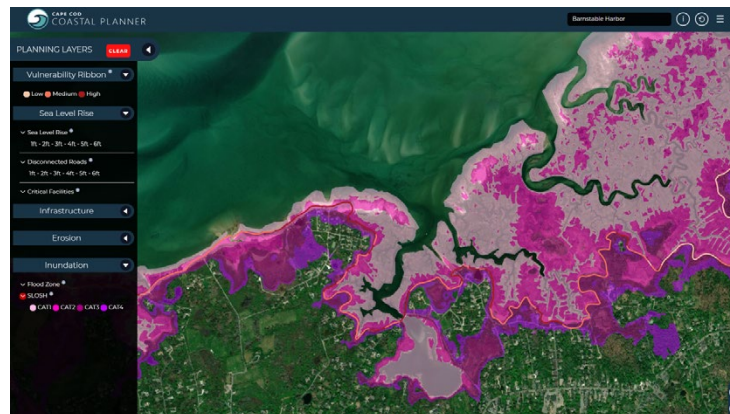
The Coastal Planner is designed to help towns communicate the effects of sea level rise, erosion, and storm surge, and the potential impacts of adaptation strategies. The tool identifies adaptation strategies available for specific coastline segments selected by the user, based on land and water-based characteristics of those segments.



Cape Cod Climate Initiative

Cape Cod faces unique challenges due to its geography and geology, historic connection to the sea, and the number of residences, businesses and critical infrastructure located in its most vulnerable areas. The extent of threats facing the Cape Cod region requires coordinated action and broad community efforts.

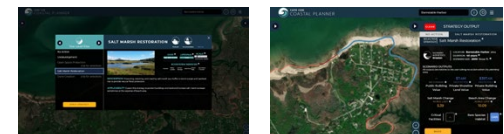
The Cape Cod Climate Initiative is a community-focused, information-based effort to inform a strategic framework and collaborative approach to address the region's contributions to and threats from climate change. More than two hundred citizens attended a series of community meetings held in October, providing input regarding planning priorities, concerns, and barriers to moving climate adaptation and mitigation actions forward throughout the region.



GREENHOUSE GAS INVENTORY

The updated Regional Policy Plan includes planning actions to address challenges facing our natural, built, and community systems. To encourage and engage communities to better understand regional greenhouse gas (GHG) emissions and identify adaptation and mitigation strategies, the Commission is working to develop an estimated baseline of GHG emissions for the region. The inventory proposes to count GHG emissions from six sectors. Once complete, the inventory will provide information to help better understand the impact of potential actions on GHG emissions and will be used as the baseline by which progress on climate mitigation may be measured.

The Cape Cod Coastal Planner is an online decision support tool that integrates adaptation strategies, socio-economic analyses, and GIS planning layers in one place. Commission staff worked with the Timmons Group in Virginia to develop the tool. Visit: www.capecodcoast.org



Municipal Vulnerability Preparedness Planning

The Municipal Vulnerability Preparedness (MVP) program provides support for cities and towns in Massachusetts to begin the process of planning for climate change resiliency and implementing priority projects. The state awards communities with funding to complete vulnerability assessments and develop action-oriented resiliency plans.

Communities who complete the MVP planning process become designated as MVP communities, making them eligible for MVP Action Grants and other opportunities.

This year, the Cape Cod Commission and Cape Cod Cooperative Extension assisted Barnstable, Bourne, Eastham, Wellfleet, and Truro in completing the MVP planning process to identify climate change impacts and vulnerabilities and develop and prioritize actions to address those vulnerabilities. The Commission is currently working with the towns of Dennis and Harwich to complete their MVP

planning process. By June 2020, all 15 Cape Cod towns will be designated MVP communities.

Commission staff is providing additional assistance to the Town of Eastham, as they work to complete their Hazard Mitigation Plan, which will build on the findings and priorities identified in their MVP planning process. Once approved by the Federal Emergency Management Agency (FEMA) and adopted by the town, Eastham will qualify for FEMA funding opportunities and grants to mitigate hazards and increase coastal resilience.



MVP workshop participants collaborate in small groups to identify top community hazards and important features. They then rank features and identify actions that can reduce vulnerabilities or reinforce strengths, ultimately identifying five top priority actions for their community.



COMMISSION AWARDED STATE GRANT TO DEVELOP COASTAL RESILIENCY BYLAW

Through the state's Planning Assistance Grant Program, the Cape Cod Commis-

sion received a \$145,200 grant in October to develop a model coastal resiliency bylaw that sets out strategies to mitigate and adapt to coastal changes. Adoption of these strategies will offer residents of Cape Cod increased protection from threats such as sea level rise and storm surge.

The Commission is partnering with Bourne, Sandwich, Brewster, and Eastham to evaluate local bylaws and regulations, research best practices, and develop a model bylaw. This project provides a unique opportunity to consider and advance the use of existing zoning to promote more resilient practices.

See more about the Cape Cod Climate Initiative and other related projects at: capecodcommission.org/our-work/climate-change/

Regional Transportation Plan Updated

The 2020 Regional Transportation Plan (RTP) envisions a transportation system that supports the environmental and economic vitality of the region through infrastructure investment that focuses on livability, sustainability, equity, and preservation of Cape Cod's special character.

Created through a robust public process, the RTP was adopted in July by the Metropolitan Planning Organization. The plan identifies \$1.4 billion dollars in transportation investments over the next 25 years. The RTP is the primary means of allocation of federal and state funds for Cape Cod's transportation needs.

Recognizing the region's vulnerability to climate change, the plan examines technologies that reduce vehicle oil dependence, pollution, and energy use, and infrastructure improvements that strengthen our systems to prepare for the future.

See more at: www.capecodcommission.org/our-work/rtp/

Cape Cod Canal Bridges

The future of the Cape Cod Canal highway bridges were the focus of many discussions throughout the region this year.

The MassDOT Cape Cod Canal Transportation Study identified existing and future multimodal transportation deficiencies and needs around the Cape Cod Canal area. The study provides recommendations for improving multimodal connectivity and reliability across the Canal to protect quality of life for Cape Cod residents, workers, and visitors. The draft U.S. Army Corps of Engineers Cape Cod Canal Bridges Major Rehabilitation Evaluation Report identified replacement of



the Bourne and Sagamore Bridges as the most cost-effective, safe, and practicable alternative for providing critical access across the Cape Cod Canal.

Cape Cod Commission staff worked with both agencies to ensure that the unique character and needs of the region were captured in their studies. Staff

attended numerous meetings held by both agencies and gave presentations on the project to various groups across the region.

Staff also facilitated the first ever joint meeting of the Cape Cod Commission and the Cape Cod Metropolitan Planning Organization to allow both groups to discuss this once-in-a-generation decision.



USING DATA TO INCREASE SAFETY

In June, the Cape Cod Commission published the Barnstable County High Crash Locations Report identifying the most dangerous intersections across the region. That report will be used to prioritize locations for future safety analyses. Along with the report, staff launched the Cape Cod Crash Dashboard, a tool that displays the most recently available crash data in an interactive way. Visit: cccom.link/crash-dash



Mashpee Rotary Study Progresses

Under the Unified Planning Work Program, the Cape Cod Commission is conducting a transportation planning study for the corridor that includes the Mashpee Rotary.

Safety and congestion issues in the area have identified it as a priority for investigation. The goal is to develop context-sensitive improvements that will provide safe and convenient access for all users.

Based on information gathered at two public listening sessions held in April, Commission staff worked with town staff to develop draft alternative concepts for the corridor, ranging from striping improvements to a rotary replacement. Conceptual improvements were presented to the public in December, followed by a public comment period. A final report is expected in Spring 2020.



Cape Cod Transportation Improvement Program

The 2020-2024 Transportation Improvement Program, adopted in May by the Cape Cod Metropolitan Planning Organization, includes over \$155 million in funded projects that will be implemented in the next five years. Highlights of the program include six projects

on Route 28, beginning with the reconstruction of the intersection of Route 28 at Yarmouth Road in Barnstable; multimodal improvements on Route 151 in Mashpee; rail trail construction in Yarmouth, Barnstable, and Bourne; and the Cape Cod Bicycle Rack Program.



COMPLETE STREETS FUNDING | The MassDOT Complete Streets Funding Program allows communities that have passed a Complete Streets Policy and developed a Prioritization Plan to seek funding for projects in their community. Sandwich was the first town to receive this funding on the Cape. Mashpee and Eastham have Prioritization Plans that were approved in 2019 and Orleans is in the process of developing one.

 **1.4** MILLION VEHICLES

 **15,500⁺** PEDESTRIANS

 **10,200⁺** BICYCLISTS

 **9** NEW RADAR COUNTING DEVICES

1.4 MILLION VEHICLES COUNTED

A key data collection effort that goes back to 1984, the traffic counting program, is the backbone of many Commission, state, and town projects. The data provides valuable insight on regional trends and is important in understanding safety and congestion issues at key locations. The program introduced new radar counting devices in 2019, which were used to complete the first year-round Outer Cape traffic count in Wellfleet.

Comprehensive Economic Development Strategy Accepted

Together with the Barnstable County Economic Development Council and stakeholders, the Cape Cod Commission worked to update the Comprehensive Economic Development Strategy (CEDS). The CEDS is a tactical economic development plan consistent with the growth policy and goals of the Regional Policy Plan. It provides a vision for the future and a framework for collaborative action. The document includes a comprehensive summary of the region's economy, including identifying regional strengths and weaknesses as well as opportunities and challenges; a five-year action plan; and a framework for evaluating progress on plan implementation.

The CEDS was submitted to the US Economic Development Administration (EDA) in June and has been officially approved. An approved CEDS is necessary for Cape Cod to retain its designation as an Economic Development District and be eligible for US EDA funding to build infrastructure, support planning and technical assistance, and establish revolving loan funds.

See more at: ccc-plans.org/CEDS

Strengthening Our Region's Blue Economy



The Cape Cod Commission, UMass Dartmouth, and the Southeastern Massachusetts Planning & Economic Development District (SRPEDD) are partners on a \$1.2 million grant provided by the U.S. Department of Commerce's Economic Development Administration (EDA) to facilitate the development of a Massachusetts Science and Technology Cluster Alliance.

This year, UMass Dartmouth completed a comprehensive study and analysis of the Marine Science

and Technology sector. Phase Two, to begin in 2020, will include the development and implementation of a strategic plan. Year three and beyond are expected to be devoted to implementation and the development of funding mechanisms to make the larger initiative self-sustaining beyond the life of the EDA-funded portion of the project. Expanding this business cluster is seen as an opportunity to ensure a balanced, sustainable economy with year-round, livable wage employment.



US CENSUS COMPLETE COUNT COMMITTEE | Cape Cod Commission Executive Director Kristy Senatori, Barnstable County Administrator Jack Yunits, and Town of Barnstable Town Manager Mark Ells co-chair the Cape Cod Complete Count Committee, a partnership of local, regional, state, and federal officials working to ensure an accurate count for the 2020 Federal Census (pictured here at the OneCape Summit in August 2019).

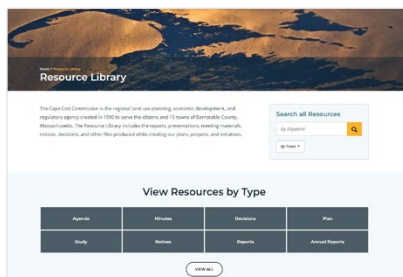
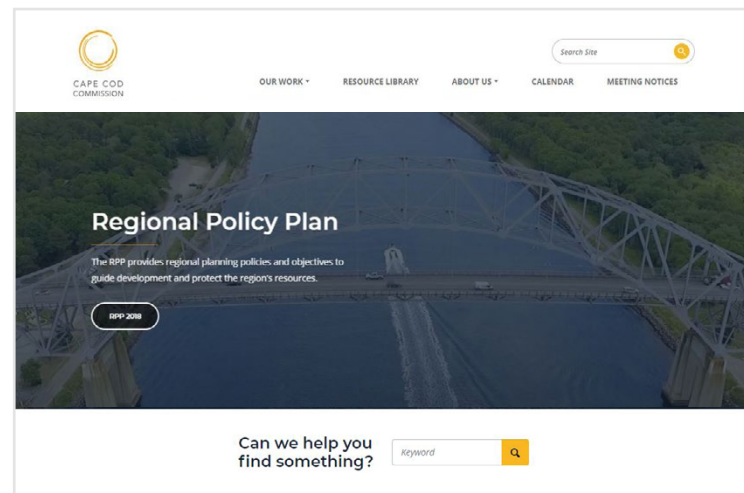
New Website Launched in October

The Cape Cod Commission's fully redesigned website was officially launched in October. The site, which received its first significant update in over 8 years, improves public information access and better reflects the interdisciplinary approach of the Commission's work.

With visual and functional improvements to the calendar, public records requests, and resource library, the updated website

serves as a resource for community members. An emphasis on regional- and community-focused initiatives and projects can be seen in new work topic pages that link to related content across the site.

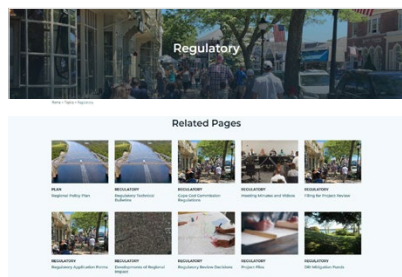
Commission staff worked with Bluehouse Group of Burlington, Vermont to develop the site's unique architecture and file management system. The site is mobile friendly and responsive across all devices.



RESOURCE LIBRARY OFFERS POWERFUL SEARCH

Did you know that the online Resource Library includes more than 8,000 files? Search by type, and filter results with categories like year, town, and committee.

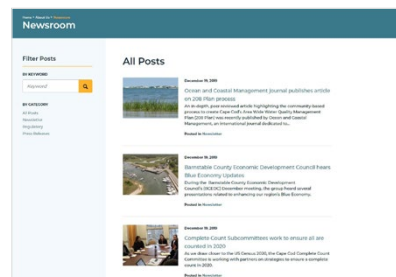
capecodcommission.org/resource-library



REGULATORY PAGE IMPROVEMENTS

Improvements to the regulatory work page allow for easier access to meeting notices and materials, project documents, and application forms.

capecodcommission.org/our-work/topic/regulatory



NEW HOME OF THE REPORTER NEWSLETTER

The Newsroom provides improved access to Reporter articles, press releases, and other important information. A new edition of the Reporter is published monthly.

capecodcommission.org/about-us/newsroom



MAPS AND APPS NOW IN ONE PLACE

The updated website showcases the work of our GIS and Geodesign department and provides easy access to our maps, data, and web applications.

capecodcommission.org/our-work/topic/gis-geodesign



2019 Commission Staff

<i>Meghan Boudreau</i>	<i>Heather Harper</i>	Gary Prahm
Madden Bremer	Martha Hevenor	<i>Jessica Rempel</i>
<i>Tom Cambareri</i>	Jonathon Idman	Anne Reynolds
Mario Carloni	<i>Mallory Kender</i>	Leslie Richardson
<i>Siobhan Cavacco</i>	Sarah Korjeff	<i>Sharon Rooney</i>
Jennifer Clinton	Lev Malakhoff	Chloe Schaefer
Kristen Clothier	Maria McCauley	Kristy Senatori
<i>Sarah Colvin</i>	Heather McElroy	David Still
Gail Coyne	<i>Anne McGuire</i>	Dave Sullivan
Patty Daley	<i>Taree McIntyre</i>	Steven Tupper
Jay Detjens	Colleen Medeiros	<i>Jordan Velozo</i>
Lisa Dillon	<i>Scott Michaud</i>	Michele White
Danielle Donahue	David Nolan	Jessica Wielgus
Shawn Goulet	Tim Pasakarnis	
<i>Gail Hanley</i>	Erin Perry	

2019 new hire 2019 departure

Commission Staff Members Retire in 2019

The Cape Cod Commission said goodbye this year to seven long-time staff members. The retirees left the Commission having served a combined 168 years.

Deputy Director **Patty Daley**, Chief Planner **Sharon Rooney**, Senior Transportation Engineer

Lev Malakhoff, Commission Clerk **Gail Hanley**, and Hydrologist **Scott Michaud** all took advantage of an early retirement program offered through Barnstable County. Technical Services Director **Tom Cambareri** and Administrative Assistant **Taree McIntyre** also retired in 2019.

Five of the retirees served with each of the Commission's four executive directors, some starting with the agency's predecessor,

the Cape Cod Planning and Economic Development Commission. Each of the staff members have left the agency and the region in a better place, having provided expertise on important initiatives that have helped to shape the Cape Cod we all know today.

Patty Daley and **Lev Malakhoff** continue to add their expertise to the Commission staff on a part-time basis.



Retiring staff members were recognized for their years of service and commitment to the Cape Cod Commission mission.



2019 Cape Cod Commission Members

- | | |
|--|--|
| Barnstable Fred Chirigotis | Provincetown Dr. Cheryl Andrews |
| Bourne (Jan -April) Richard Conron | Sandwich Harold Mitchell |
| Bourne (April-Present) Stephen Mealy | Truro Kevin Grunwald |
| Brewster Elizabeth Taylor | Wellfleet (Jan-June) Roger Putnam |
| Chatham Tom Wilson | Wellfleet (Sept-Present) Richard Elkin |
| Dennis Richard Roy | Yarmouth John H. McCormack, Jr. |
| Eastham Joyce Brookshire | County Commissioner Ron Bergstrom |
| Falmouth Charles McCaffrey | Minority Rep. John D. Harris |
| Harwich Jacqueline Etsten | Native American Rep. David Weeden |
| Mashpee Ernest Virgilio | Governor's Appointee Michael Maxim |
| Orleans Leonard Short | |

IN MEMORIAM
Roger Putnam
 Wellfleet Representative



Wellfleet representative Roger Putnam passed away in June 2019 at age 96. He served as a Cape Cod Commission member for over 10 years.

Roger retired to Wellfleet in the early 1990s where he became an active member of the community. A life-long pilot, Roger was even known to fly in for Commission meetings. Roger lived a long, active life and will be remembered for his years of tireless service, incredible stories, and true dedication to the Cape and the Town of Wellfleet.



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